# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, DC 20549 

FORM 8-K
CURRENT REPORT
Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934
Date of report (Date of earliest event reported): August 30, 2018
Burlington

## BURLINGTON STORES, INC.

(Exact Name of Registrant As Specified In Charter)

| Delaware <br> (State or Other Jurisdiction of Incorporation) | 001-36107 <br> (Commission <br> File Number) |
| :---: | :---: |
|  | $\begin{gathered} 2006 \text { Route } 130 \text { North } \\ \text { Burlington, New Jersey } 08016 \\ \text { (Address of Principal Executive Offices, including Zip Code) } \end{gathered}$ |
|  | (609) 387-7800 <br> (Registrant's telephone number, including area code) |
|  | Not applicable <br> (Former Name or Former Address, if Changed Since Last Report) |

80-0895227
(IRS Employer Identification No.)

2006 Route 130 North
Burlington, New Jersey 08016
(Address of Principal Executive Offices, including Zip Code)
(609) 387-7800
(Registrant's telephone number, including area code)
Not applicable
(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square \quad$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square \quad$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 ( $\$ 230.405$ of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 ( $\$ 240.12 \mathrm{~b}-2$ of this chapter). $\square$

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. $\square$

On August 30, 2018, Burlington Stores, Inc. issued a press release announcing its operating results for the second quarter ended August 4, 2018. A copy of the press release is furnished as Exhibit 99.1 to this Current Report.

The information contained in this Item 2.02, and Exhibit 99.1 attached hereto, is being furnished and shall not be deemed to be "filed" for purposes of Section 18 of, or otherwise regarded as filed under, the Securities Exchange Act of 1934, as amended (the "Exchange Act"), nor shall it be deemed incorporated by reference into any filing under the Securities Act of 1933, as amended, or in the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

## Item 9.01. Financial Statements and Exhibits.

(d) Exhibits

## Exhibit <br> No.

## Description

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

BURLINGTON STORES, INC.
/s/ Robert L. LaPenta, Jr.
Robert L. LaPenta, Jr.
Vice President and Treasurer

Date: August 30, 2018

## Burlington

## Burlington Stores, Inc. Reports Second Quarter 2018 Adjusted EPS Results Above Guidance and Increases Full Year 2018 Sales and Adjusted EPS Outlook

o On a GAAP basis, total sales rose 9.9\%, net income increased 51\%, and EPS increased 56\%
o On a Non-GAAP basis,

- Comparable store sales increased $2.9 \%$ on a shifted basis
- Adjusted EBIT margin increased 80 basis points
- Adjusted EPS rose $51 \%$ to $\$ 1.09$, excluding the impact of recent changes to New Jersey state tax laws
o Increasing outlook for FY18 Adjusted EPS to \$6.13-\$6.20, up from \$5.90-\$6.00
BURLINGTON, New Jersey; August 30, 2018 - Burlington Stores, Inc. (NYSE: BURL), a nationally recognized off-price retailer of high-quality, branded apparel at everyday low prices, today announced its second quarter results for the thirteen weeks ended August 4, 2018, which compare to the thirteen weeks ended July 29, 2017.

Tom Kingsbury, CEO, stated, "We are pleased to continue our strong earnings momentum in Fiscal 2018 with solid second quarter results, driven by our overall $9.9 \%$ sales growth and an 80 basis point Adjusted EBIT margin improvement. Our $2.9 \%$ comparable store sales increase was up against our most difficult multi-year quarterly comparison. These sales and margin results enabled the Company to drive a $51 \%$ increase in Adjusted EPS in the second quarter, well ahead of our guidance. I would like to thank our store, supply chain and corporate teams for contributing to these strong results."

## Fiscal 2018 Second Quarter Operating Results:

- Total sales for the 13 week period ended August 4, 2018 increased 9.9\% over the 13 week period ended July 29, 2017 to $\$ 1,499$ million. New and non-comparable stores contributed an incremental $\$ 94$ million in sales during the quarter. Comparable store sales increased $2.9 \%$ for the 13 weeks ended August 4, 2018, on top of last year's $3.5 \%$ comparable store sales increase.
- Gross margin expanded by approximately 70 basis points over last year’s levels to $41.4 \%$ driven primarily by increased merchandise margin, which was slightly offset by higher freight costs. Product sourcing costs, which are included in selling, general and administrative expenses (SG\&A), were approximately 10 basis points higher as a percentage of sales vs. the Fiscal 2017 second quarter.
- SG\&A, less product sourcing costs, was $26.9 \%$ of sales, representing an approximately 20 basis point improvement compared with the Fiscal 2017 second quarter. This improvement was driven primarily by disciplined expense management, partially offset by increased stock compensation expense.
- The effective tax rate was 10.5\%, driven lower by the impact of the Tax Cuts and Jobs Act, enacted in December 2017 ("2017 Tax Reform"), the accounting for stock based compensation, and the revaluation of deferred tax liabilities resulting from recent changes to New Jersey state tax law. The Adjusted Effective Tax Rate was $12.6 \%$; excluding the revaluation of deferred tax liabilities, the Adjusted Effective Tax Rate was 17.1\%.
- Net income increased $51 \%$ over the prior year period to $\$ 71$ million, or $\$ 1.03$ per share vs. $\$ 0.66$ last year. Adjusted Net Income increased $54 \%$ to $\$ 79$ million, or $\$ 1.15$ per share, vs. $\$ 0.72$ last year. Excluding the benefit from the revaluation of deferred tax liabilities, Adjusted Net Income increased $46 \%$ to $\$ 75$ million, or $\$ 1.09$ per share.
- Fully diluted shares outstanding amounted to 68.8 million at the end of the quarter compared with 70.8 million at the end of last year's second quarter. The decrease was primarily the result of share repurchases under the Company's share repurchase program, discussed in more detail below. During the twelve months ended August 4, 2018, the Company has repurchased approximately two million shares of its common stock under its share repurchase program.
- Adjusted EBIT increased $24 \%$, or $\$ 20$ million above the prior year period, to $\$ 105$ million. The 80 basis point expansion in Adjusted EBIT as a percentage of sales was primarily driven by gross margin expansion and disciplined expense management.


## First Six Months Fiscal 2018 Results

- Total sales increased $11.3 \%$, which included a comparable store sales increase on a shifted basis of $3.8 \%$ over the first six months of Fiscal 2017, on top of last year's $2.0 \%$ comparable store sales increase. Net income increased $55 \%$ over the prior year period to $\$ 154$ million, or $\$ 2.23$ per share vs. $\$ 1.40$ last year. Adjusted EBIT increased by $25 \%$, or $\$ 45$ million above last year, to $\$ 224$ million, representing an 80 basis point increase vs. the prior year period. Adjusted Net Income of $\$ 166$ million was up $54 \%$ vs. last year, while Adjusted EPS was $\$ 2.41$ vs. $\$ 1.51$ in the prior year period. Excluding the benefit from the revaluation of deferred tax liabilities, Adjusted Net Income of $\$ 162$ million was up 51\% vs. last year, while Adjusted EPS was $\$ 2.35$, up $56 \%$ vs. last year.


## Inventory

- Merchandise inventories were $\$ 844$ million vs. $\$ 727$ million last year. The increase was primarily due to inventory related to 51 net new stores opened since the end of the second quarter of Fiscal 2017, as well as a back to school receipt acceleration into the second quarter of Fiscal 2018 due to the calendar shift from the 53rd week in Fiscal 2017. Pack and hold inventory was $26 \%$ of total inventory at the end of the second quarter of Fiscal 2018 compared to 27\% last year. Comparable store inventory turnover improved $11 \%$ for the second quarter of Fiscal 2018, while comparable store inventory was down $2 \%$. Excluding the aforementioned back to school receipt acceleration, comparable store inventory was down $7 \%$ vs. last year.


## Capital Allocation

- In June 2018, the Company extended the maturity of its ABL Facility to June 2023. Also in June 2018, the Company utilized the excess capacity on its ABL Facility to finance a $\$ 150$ million reduction in the amount outstanding on its Term Loan Facility, which resulted in $\$ 961$ million outstanding as of the end of the second quarter of Fiscal 2018. In light of the Company's anticipated cash flow, the Company expects that the incremental $\$ 150$ million borrowed on the ABL Facility will be fully paid down by the end of Fiscal 2018.
- During the second quarter of Fiscal 2018, the Company invested $\$ 47$ million of cash to repurchase 310,796 shares of its common stock. As of the end of the second quarter of Fiscal 2018, the Company had $\$ 107$ million remaining on the share repurchase authorization approved by the Company’s Board of Directors in August 2017. In addition, we are pleased to announce that on August 15, 2018, the

Company's Board of Directors authorized the repurchase of up to an additional $\$ 300$ million of common stock, which is authorized to be executed through August 2020.

## Full Year Fiscal 2018 and Third Quarter 2018 Outlook

## For Fiscal 2018 (the 52-weeks ending February 2, 2019), the Company now expects:

- Total sales to increase in the range of $10.1 \%$ to $10.6 \%$, excluding the 53 rd week impact in 2017 ; this assumes shifted comparable store sales to increase in the range of $2 \%$ to $3 \%$ for the balance of Fiscal 2018, resulting in a full year shifted comparable store sales increase of $2.9 \%$ to $3.4 \%$ on top of the $3.4 \%$ increase during Fiscal 2017;
- Depreciation and amortization, exclusive of favorable lease amortization, to be approximately $\$ 200$ million;
- Adjusted EBIT margin to increase 30 to 40 basis points;
- Interest expense of approximately $\$ 60$ million;
- An effective tax rate of $20 \%$ to $21 \%$;
- To open 43 net new stores, and invest Net Capital Expenditures of approximately $\$ 275$ million;
- Adjusted EPS in the range of $\$ 6.13$ to $\$ 6.20$, utilizing a fully diluted share count of approximately 68.8 million. This guidance includes the $\$ 0.06$ benefit from the revaluation of deferred tax liabilities resulting from recent changes in New Jersey state tax law, and compares to the previous outlook for Adjusted EPS of \$5.90-\$6.00; and
- Adjusted EPS, excluding the estimated impact of 2017 Tax Reform, the accounting for share based compensation, and the revaluation of deferred tax liabilities to be in the range of $\$ 4.94$ to $\$ 5.01$ as compared with the comparable 52 week Adjusted EPS of $\$ 4.14$ in Fiscal 2017. This represents growth of $19 \%$ to $21 \%$.


## For the third quarter of Fiscal 2018 (the 13 weeks ending November 3, 2018), the Company expects:

- Total sales to increase in the range of $11 \%$ to $12 \%$;
- Shifted comparable store sales for the 13 weeks ended November 3, 2018 compared to the 13 weeks ended November 4, 2017 to increase in the range of $2 \%$ to $3 \%$ on top of a $3.1 \%$ increase during the third quarter of Fiscal 2017;
- Effective tax rate of approximately 21\%; and
- Adjusted EPS in the range of $\$ 1.00$ to $\$ 1.04$, which assumes a fully diluted share count of approximately 68.7 million shares, as compared to $\$ 0.70$ last year.

The Company has not presented a quantitative reconciliation of the forward-looking non-GAAP financial measures set out above to their most comparable GAAP financial measures because it would require the Company to create estimated ranges on a GAAP basis, which would entail unreasonable effort. Adjustments required to reconcile forward-looking non-GAAP measures cannot be predicted with reasonable certainty but
may include, among others, costs related to debt amendments, loss on extinguishment of debt, and impairment charges, as well as the tax effect of such items. Some or all of those adjustments could be significant.

## Note regarding Non-GAAP financial measures

The foregoing discussion of the Company's operating results includes references to Adjusted EBITDA, Adjusted Net Income, Adjusted Earnings per Share (or Adjusted EPS), Adjusted EBIT (or Operating Margin) and Adjusted Effective Tax Rate. The Company believes these measures are useful in evaluating the operating performance of the business and for comparing its historical results to that of other retailers. These non-GAAP financial measures are defined and reconciled to the most comparable GAAP measure later in this document.

## Second Quarter 2018 Conference Call

The Company will hold a conference call on Thursday August 30, 2018 at 8:30 a.m. Eastern Time to discuss the Company’s second quarter results. The U.S. toll free dial-in for the conference call is 1-866-437-5084 and the international dial-in number is 1-409-220-9374.

A live webcast of the conference call will also be available on the investor relations page of the Company's website at www.burlingtoninvestors.com. For those unable to participate in the conference call, a replay will be available beginning after the conclusion of the call on August 30, 2018 through September 6, 2018. The U.S. toll-free replay dial-in number is 1-855-859-2056 and the international replay dial-in number is 1-404-537-3406. The replay passcode is 3989799. Additionally, a replay of the call will be available on the investor relations page of the Company's website at www.burlingtoninvestors.com.

Investors and others should note that Burlington Stores currently announces material information using SEC filings, press releases, public conference calls and webcasts. In the future, Burlington Stores will continue to use these channels to distribute material information about the Company, and may also utilize its website and/or various social media sites to communicate important information about the Company, key personnel, new brands and services, trends, new marketing campaigns, corporate initiatives and other matters. Information that the Company posts on its website or on social media channels could be deemed material; therefore, the Company encourages investors, the media, our customers, business partners and others interested in Burlington Stores to review the information posted on its website, as well as the following social media channels:

Facebook (https://www.facebook.com/BurlingtonStores/) and Twitter (https://twitter.com/burlington).
Any updates to the list of social media channels the Company may use to communicate material information will be posted on the investor relations page of the Company's website at www.burlingtoninvestors.com.

## About Burlington Stores, Inc.

Burlington Stores, Inc., headquartered in New Jersey, is a nationally recognized off-price retailer with Fiscal 2017 revenue of $\$ 6.1$ billion. The Company is a Fortune 500 company and its common stock is traded on the New York Stock Exchange under the ticker symbol "BURL." The Company operated 651 stores as of the end of the second quarter of Fiscal 2018, inclusive of an internet store, in 45 states and Puerto Rico, principally under the name Burlington Stores. The Company's stores offer an extensive selection of in-season, fashion-focused merchandise at up to $65 \%$ off other retailers' prices every day, including women's ready-towear apparel, menswear, youth apparel, baby, beauty, footwear, accessories, home and coats.

For more information about the Company, visit www.Burlington.com.

## Investor Relations Contact:

Allison Malkin
Caitlin Morahan
ICR, Inc.
203-682-8225

## Safe Harbor for Forward-Looking and Cautionary Statements

This release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (Exchange Act). All statements other than statements of historical fact included in this release, including those made in the section describing our outlook for future periods, are forwardlooking statements. Forward-looking statements discuss our current expectations and projections relating to our financial condition, results of operations, plans, objectives, future performance and business. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. We do not undertake to publicly update or revise our forward-looking statements even if experience or future changes make it clear that any projected results expressed or implied in such statements will not be realized. If we do update one or more forward-looking statements, no inference should be made that we will make additional updates with respect to those or other forward-looking statements. All forward-looking statements are subject to risks and uncertainties that may cause actual results to differ materially from those we expected, including competition in the retail industry, seasonality of our business, adverse weather conditions, changes in consumer preferences and consumer spending patterns, import risks, inflation, general economic conditions, our ability to implement our strategy, our substantial level of indebtedness and related debt-service obligations, restrictions imposed by covenants in our debt agreements, availability of adequate financing, our dependence on vendors for our merchandise, events affecting the delivery of merchandise to our stores, existence of adverse litigation and risks, availability of desirable locations on suitable terms, 2017 Tax Reform and pending interpretations related thereto, and other factors that may be described from time to time in our filings with the Securities and Exchange Commission (SEC). For each of these factors, the Company claims the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995, as amended.

## BURLINGTON STORES, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME (unaudited)

(All amounts in thousands)

|  | Three Months Ended |  |  |  | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { August 4, } \\ 2018 \end{gathered}$ |  | $\begin{gathered} \text { July } 29, \\ 2017 \end{gathered}$ |  | August 4, <br> 2018 |  | July 29, <br> 2017 |  |
| REVENUES: |  |  |  |  |  |  |  |  |
| Net sales | \$ | 1,498,633 | \$ | 1,363,224 | \$ | 3,017,079 | \$ | 2,709,769 |
| Other revenue |  | 6,109 |  | 5,756 |  | 12,371 |  | 11,430 |
| Total revenue |  | 1,504,742 |  | 1,368,980 |  | 3,029,450 |  | 2,721,199 |
| COSTS AND EXPENSES: |  |  |  |  |  |  |  |  |
| Cost of sales |  | 877,474 |  | 808,126 |  | 1,770,156 |  | 1,604,522 |
| Selling, general and administrative expenses |  | 479,077 |  | 437,196 |  | 947,424 |  | 858,052 |
| Costs related to debt amendments |  | 79 |  | - |  | 79 |  | - |
| Stock option modification expense |  | - |  | 42 |  | - |  | 105 |
| Depreciation and amortization |  | 56,923 |  | 48,700 |  | 107,432 |  | 96,712 |
| Impairment charges - long-lived assets |  | - |  | 988 |  | - |  | 988 |
| Other income - net |  | $(4,022)$ |  | $(3,680)$ |  | $(5,372)$ |  | $(5,586)$ |
| Loss on extinguishment of debt |  | 1,361 |  | - |  | 1,361 |  | - |
| Interest expense |  | 14,581 |  | 14,544 |  | 29,103 |  | 28,058 |
| Total costs and expenses |  | 1,425,473 |  | 1,305,916 |  | 2,850,183 |  | 2,582,851 |
| Income before income tax expense |  | 79,269 |  | 63,064 |  | 179,267 |  | 138,348 |
| Income tax expense |  | 8,312 |  | 16,162 |  | 25,723 |  | 39,078 |
| Net income | \$ | 70,957 | \$ | 46,902 | \$ | 153,544 | \$ | 99,270 |

BURLINGTON STORES, INC.

## (unaudited)

(All amounts in thousands)

|  | August 4, <br> 2018 |  | $\underset{2018}{\text { February 3, }}$ 2018 |  | July 29, 2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |  |
| Current assets: |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 89,585 | \$ | 133,286 | \$ | 32,648 |
| Restricted cash and cash equivalents |  | 21,882 |  | 27,800 |  | 27,800 |
| Accounts receivable-net |  | 71,026 |  | 71,649 |  | 58,941 |
| Merchandise inventories |  | 843,926 |  | 752,562 |  | 726,985 |
| Prepaid and other current assets |  | 147,574 |  | 115,136 |  | 102,089 |
| Total current assets |  | 1,173,993 |  | 1,100,433 |  | 948,463 |
| Property and equipment-net |  | 1,178,989 |  | 1,134,772 |  | 1,080,181 |
| Goodwill and intangible assets-net |  | 463,512 |  | 474,011 |  | 486,285 |
| Deferred tax assets |  | 6,496 |  | 6,952 |  | 7,282 |
| Other assets |  | 107,631 |  | 96,661 |  | 89,557 |
| Total assets | \$ | 2,930,621 | \$ | 2,812,829 | \$ | 2,611,768 |
|  |  |  |  |  |  |  |
| LIABILITIES AND STOCKHOLDERS' EQUITY (DEFICIT) Current liabilities: |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Accounts payable | \$ | 761,658 | \$ | 736,252 | \$ | 603,960 |
| Other current liabilities |  | 355,676 |  | 370,215 |  | 317,513 |
| Current maturities of long term debt |  | 2,755 |  | 13,164 |  | 1,823 |
| Total current liabilities |  | 1,120,089 |  | 1,119,631 |  | 923,296 |
| Long term debt |  | 1,155,671 |  | 1,113,808 |  | 1,276,443 |
| Other liabilities |  | 320,343 |  | 313,130 |  | 289,891 |
| Deferred tax liabilities |  | 181,225 |  | 179,486 |  | 218,038 |
| Stockholders' equity (deficit) |  | 153,293 |  | 86,774 |  | $(95,900)$ |
| Total liabilities and stockholders' equity (deficit) | \$ | 2,930,621 | \$ | 2,812,829 | \$ | 2,611,768 |

## BURLINGTON STORES, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited) <br> (All amounts in thousands)

|  | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { August 4, } \\ 2018 \\ \hline \end{gathered}$ |  | July 29, 2017 |  |
| OPERATING ACTIVITIES |  |  |  |  |
| Net income | \$ | 153,544 | \$ | 99,270 |
| Adjustments to reconcile net income to net cash provided by operating activities |  |  |  |  |
| Depreciation and amortization |  | 107,432 |  | 96,712 |
| Deferred income taxes |  | 1,434 |  | 10,365 |
| Non-cash loss on extinguishment of debt |  | 1,361 |  | - |
| Non-cash stock compensation expense |  | 16,749 |  | 12,487 |
| Non-cash rent |  | $(12,663)$ |  | $(13,667)$ |
| Deferred rent incentives |  | 14,477 |  | 10,275 |
| Changes in assets and liabilities: |  |  |  |  |
| Accounts receivable |  | $(6,497)$ |  | $(11,111)$ |
| Merchandise inventories |  | $(91,363)$ |  | $(25,094)$ |
| Accounts payable |  | 25,180 |  | $(35,447)$ |
| Other current assets and liabilities |  | $(54,791)$ |  | $(77,635)$ |
| Long term assets and liabilities |  | 7,921 |  | $(1,105)$ |
| Other operating activities |  | 3,523 |  | 7,127 |
| Net cash provided by operating activities |  | 166,307 |  | 72,177 |
| INVESTING ACTIVITIES |  |  |  |  |
| Cash paid for property and equipment |  | $(121,966)$ |  | $(107,800)$ |
| Lease acquisition costs |  | $(8,543)$ |  | - |
| Proceeds from insurance recoveries related to property and equipment |  | 2,147 |  | - |
| Other investing activities |  | 3,178 |  | 1,100 |
| Net cash (used in) investing activities |  | $(125,184)$ |  | $(106,700)$ |
| FINANCING ACTIVITIES |  |  |  |  |
| Proceeds from long term debt-ABL Line of Credit |  | 694,100 |  | 680,900 |
| Principal payments on long term debt-ABL Line of Credit |  | $(523,800)$ |  | $(533,500)$ |
| Principal payments on long term debt-Term Loan Facility |  | $(152,808)$ |  | - |
| Purchase of treasury shares |  | $(117,227)$ |  | $(164,238)$ |
| Other financing activities |  | 8,993 |  | 2,412 |
| Net cash (used in) financing activities |  | $(90,742)$ |  | $(14,426)$ |
| (Decrease) in cash, cash equivalents, restricted cash and restricted cash equivalents |  | $(49,619)$ |  | $(48,949)$ |
| Cash, cash equivalents, restricted cash and restricted cash equivalents at beginning of period |  | 161,086 |  | 109,397 |
| Cash, cash equivalents, restricted cash and restricted cash equivalents at end of period | \$ | 111,467 | \$ | 60,448 |

# Reconciliation of Non-GAAP Financial Measures 

(Unaudited)
(Amounts in thousands except per share data)

## Adjusted Net Income, Adjusted EPS, Adjusted EBITDA, Adjusted EBIT and Adjusted Effective Tax Rate

The following tables calculate the Company's Adjusted Net Income, Adjusted EPS, Adjusted EBITDA, Adjusted EBIT and Adjusted Effective Tax Rate, all of which are considered non-GAAP financial measures. Generally, a non-GAAP financial measure is a numerical measure of a company's performance, financial position or cash flows that either excludes or includes amounts that are not normally excluded or included in the most directly comparable measure calculated and presented in accordance with GAAP.

Adjusted Net Income is defined as net income, exclusive of the following items if applicable: (i) net favorable lease amortization; (ii) costs related to debt amendments; (iii) stock option modification expense; (iv) loss on extinguishment of debt; (v) impairment charges; and (vi) other unusual, non-recurring or extraordinary expenses, losses, charges or gains, all of which are tax effected to arrive at Adjusted Net Income.

Adjusted EPS is defined as Adjusted Net Income divided by the fully diluted weighted average shares outstanding, as defined in the table below.
Adjusted EBITDA is defined as net income, exclusive of the following items, if applicable: (i) interest expense; (ii) interest income; (iii) loss on extinguishment of debt; (iv) income tax expense; (v) depreciation and amortization; (vi) impairment charges; (vii) stock option modification expense; (viii) costs related to debt amendments; and (ix) other unusual, non-recurring or extraordinary expenses, losses, charges or gains.

Adjusted EBIT (or Adjusted Operating Margin) is defined as net income, exclusive of the following items, if applicable: (i) interest expense; (ii) interest income; (iii) loss on extinguishment of debt; (iv) income tax expense; (v) impairment charges; (vi) stock option modification expense; (vii) net favorable lease amortization; (viii) costs related to debt amendments; and (ix) other unusual, non-recurring or extraordinary expenses, losses, charges or gains.

Adjusted Effective Tax Rate is defined as GAAP effective tax rate less the tax effect of the reconciling items to arrive at Adjusted Net Income (footnote (f) in the table below).

The Company presents Adjusted Net Income, Adjusted EPS, Adjusted EBITDA, Adjusted EBIT and Adjusted Effective Tax Rate, and certain of those measures as further adjusted for the estimated effect of the New Jersey deferred tax revaluation, because it believes they are useful supplemental measures in evaluating the performance of the Company's business and provide greater transparency into the results of operations. In particular, the Company believes that excluding certain items that may vary substantially in frequency and magnitude from what the Company considers to be its core operating results are useful supplemental measures that assist in evaluating the Company's ability to generate earnings and leverage sales, and to more readily compare core operating results between past and future periods.

The Company believes that these non-GAAP measures provide investors helpful information with respect to the Company's operations and financial condition. Other companies in the retail industry may calculate these non-GAAP measures differently such that the Company's calculation may not be directly comparable.

The following table shows the Company's reconciliation of net income to Adjusted Net Income and Adjusted EPS for the periods indicated:

|  | (unaudited) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in thousands, except per share data) |  |  |  |  |  |  |  |
|  | Three Months Ended |  |  |  | Six Months Ended |  |  |  |
|  | $\begin{gathered} \text { August 4, } \\ 2018 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { July 29, } \\ 2017 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { August 4, } \\ 2018 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { July 29, } \\ 2017 \\ \hline \end{gathered}$ |  |
| Reconciliation of net income to Adjusted Net Income: |  |  |  |  |  |  |  |  |
| Net income | \$ | 70,957 | \$ | 46,902 | \$ | 153,544 | \$ | 99,270 |
| Net favorable lease amortization (a) |  | 9,551 |  | 5,912 |  | 14,876 |  | 11,921 |
| Costs related to debt amendments (b) |  | 79 |  | - |  | 79 |  | - |
| Stock option modification expense (c) |  | - |  | 42 |  | - |  | 105 |
| Loss on extinguishment of debt (d) |  | 1,361 |  | - |  | 1,361 |  | - |
| Impairment charges (e) |  | - |  | 988 |  | - |  | 988 |
| Tax effect (f) |  | $(3,078)$ |  | $(2,569)$ |  | $(3,998)$ |  | $(4,815)$ |
| Adjusted Net Income | \$ | 78,870 | \$ | 51,275 | \$ | 165,862 | \$ | 107,469 |
| Fully diluted weighted average shares outstanding (g) |  | 68,769 |  | 70,801 |  | 68,870 |  | 71,153 |
| Adjusted Earnings per Share | \$ | 1.15 | \$ | 0.72 | \$ | 2.41 | \$ | 1.51 |

The following table shows the Company's reconciliation of net income to Adjusted EBITDA for the periods indicated:

|  | (unaudited) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | (in tho | san |  |  |  |
|  | Three Months Ended |  |  |  | Six Months Ended |  |  |  |
|  | $\begin{gathered} \text { August 4, } \\ 2018 \\ \hline \end{gathered}$ |  | July 29, 2017 |  | $\begin{gathered} \hline \text { August 4, } \\ 2018 \end{gathered}$ |  | $\begin{gathered} \hline \text { July 29, } \\ 2017 \\ \hline \end{gathered}$ |  |
| Reconciliation of net income to Adjusted EBITDA: |  |  |  |  |  |  |  |  |
| Net income | \$ | 70,957 | \$ | 46,902 | \$ | 153,544 | \$ | 99,270 |
| Interest expense |  | 14,581 |  | 14,544 |  | 29,103 |  | 28,058 |
| Interest income |  | (110) |  | (35) |  | (189) |  | (70) |
| Loss on extinguishment of debt (d) |  | 1,361 |  | - |  | 1,361 |  | - |
| Costs related to debt amendments (b) |  | 79 |  | - |  | 79 |  | - |
| Stock option modification expense (c) |  | - |  | 42 |  | - |  | 105 |
| Depreciation and amortization |  | 56,923 |  | 48,700 |  | 107,432 |  | 96,712 |
| Impairment charges (e) |  | - |  | 988 |  | - |  | 988 |
| Income tax expense |  | 8,312 |  | 16,162 |  | 25,723 |  | 39,078 |
| Adjusted EBITDA | \$ | 152,103 | \$ | $\underline{127,303}$ | \$ | $\underline{317,053}$ | \$ | 264,141 |

The following table shows the Company's reconciliation of net income to Adjusted EBIT for the periods indicated:

|  | (unaudited) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | (in thou | san |  |  |  |
|  | Three Months Ended |  |  |  | Six Months Ended |  |  |  |
|  | $\begin{gathered} \hline \text { August 4, } \\ 2018 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { July 29, } \\ 2017 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { August 4, } \\ 2018 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { July 29, } \\ 2017 \\ \hline \end{gathered}$ |  |
| Reconciliation of net income to Adjusted EBIT: |  |  |  |  |  |  |  |  |
| Net income | \$ | 70,957 | \$ | 46,902 | \$ | 153,544 | \$ | 99,270 |
| Interest expense |  | 14,581 |  | 14,544 |  | 29,103 |  | 28,058 |
| Interest income |  | (110) |  | (35) |  | (189) |  | (70) |
| Loss on extinguishment of debt (d) |  | 1,361 |  | - |  | 1,361 |  | - |
| Costs related to debt amendments (b) |  | 79 |  | - |  | 79 |  | - |
| Stock option modification expense (c) |  | - |  | 42 |  | - |  | 105 |
| Net favorable lease amortization (a) |  | 9,551 |  | 5,912 |  | 14,876 |  | 11,921 |
| Impairment charges (e) |  | - |  | 988 |  | - |  | 988 |
| Income tax expense |  | 8,312 |  | 16,162 |  | 25,723 |  | 39,078 |
| Adjusted EBIT | \$ | $\underline{\text { 104,731 }}$ | \$ | $\underline{84,515}$ | \$ | 224,497 | \$ | $\underline{\text { 179,350 }}$ |

(a) Net favorable lease amortization represents the non-cash amortization expense associated with favorable and unfavorable leases that were recorded as a result of purchase accounting related to the April 13, 2006 Bain Capital acquisition of Burlington Coat Factory Warehouse Corporation, and are recorded in the line item "Depreciation and amortization" in our Condensed Consolidated Statements of Income.
(b) Represents costs incurred in connection with review of refinancing opportunities.
(c) Represents expenses incurred as a result of our May 2013 stock option modification, which became fully vested during Fiscal 2017.
(d) Amounts relate to a $\$ 150.0$ million prepayment on our Term Loan Facility, as well as an amendment to our ABL Credit Agreement.
(e) Represents impairment charges on long-lived assets.
(f) Tax effect is calculated based on the effective tax rates (before discrete items) for the respective periods for the tax impact of items (a) through (e).
(g) Fully diluted weighted average shares outstanding starts with basic shares outstanding and adds back any potentially dilutive securities outstanding during the period. Fully diluted weighted average shares outstanding is equal to basic shares outstanding if the Company is in an Adjusted Net Loss position.

The following table shows the reconciliation of the Company's effective tax rate on a GAAP basis to the effective tax rates used in this press release for the periods indicated:

|  | (unaudited) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended |  | Six Months Ended |  |
|  | August 4, 2018 | $\begin{gathered} \hline \text { July 29, } \\ 2017 \\ \hline \end{gathered}$ | August 4, 2018 | $\begin{gathered} \hline \text { July 29, } \\ 2017 \\ \hline \end{gathered}$ |
| Effective tax rate on a GAAP basis | 10.5\% | 25.6\% | 14.3\% | 28.2\% |
| Adjustments to arrive at Adjusted Effective Tax Rate | 2.1 | 1.2 | 0.9 | 0.8 |
| Adjusted Effective Tax Rate | 12.6\% | 26.8\% | 15.2\% | 29.0\% |
| Effect of the New Jersey deferred tax revaluation | 4.5 | - | 2.0 | - |
| Adjusted Effective Tax Rate, excluding the effect of the New Jersey deferred tax revaluation | 17.1\% | 26.8\% | 17.2\% | 29.0\% |

