# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION WASHINGTON, DC 20549 

## FORM 8-K

$\qquad$
CURRENT REPORT
Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934
Date of report (Date of earliest event reported): August 29, 2019

# Burlington <br> BURLINGTON STORES, INC. 

(Exact Name of Registrant As Specified In Charter)

## Delaware <br> (State or Other Jurisdiction of Incorporation)

80-0895227
(IRS Employer
Identification No.)

> 2006 Route 130 North
> Burlington, New Jersey 08016
> (Address of Principal Executive Offices, including Zip Code)
> (609) 387-7800
> (Registrant's telephone number, including area code)
> Not applicable
> (Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square \quad$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square \quad$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
| :--- | :--- | :--- |
| Common Stock, par value $\$ 0.0001$ per share | BURL | New York Stock Exchange |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 ( $\$ 230.405$ of this chapter) or Rule $12 b-2$ of the Securities Exchange Act of 1934 ( $\$ 240.12 \mathrm{~b}-2$ of this chapter). $\square$

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. $\square$

On August 29, 2019, Burlington Stores, Inc. issued a press release announcing its operating results for the second quarter ended August 3, 2019. A copy of the press release is furnished as Exhibit 99.1 to this Current Report.

The information contained in this Item 2.02, and Exhibit 99.1 attached hereto, is being furnished and shall not be deemed to be "filed" for purposes of Section 18 of, or otherwise regarded as filed under, the Securities Exchange Act of 1934, as amended (the "Exchange Act"), nor shall it be deemed incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

## Item 9.01. Financial Statements and Exhibits.

(d) Exhibits

## Exhibit <br> No.

## Description

99.1 Press Release dated August 29, 2019.

[^0]
## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## BURLINGTON STORES, INC.

/s/ David Glick

## David Glick

Senior Vice President of Investor Relations and Treasurer

Date: August 29, 2019

## Burlington

## Burlington Stores, Inc. Reports Second Quarter 2019 Results Above Guidance and Increases Full Year 2019 Sales and Adjusted EPS Outlook

- On a GAAP basis, total sales rose 10.5\%, net income increased 19\%, EPS increased $22 \%$ to \$1.26, and total inventory decreased 2\%
o On a Non-GAAP basis,
- Comparable store sales increased $3.8 \%$, on top of last year's $2.9 \%$ increase
- $\quad$ Adjusted EPS rose $19 \%$ to $\$ 1.36$, above guidance of $\$ 1.11-\$ 1.15$
- Comparable store inventory decreased 7\%
o Increasing outlook for FY19 Adjusted EPS to \$7.14-\$7.22, up from \$6.93-\$7.01
BURLINGTON, New Jersey; August 29, 2019 - Burlington Stores, Inc. (NYSE: BURL), a nationally recognized off-price retailer of high-quality, branded apparel at everyday low prices, today announced its results for the second quarter ended August 3, 2019.

Tom Kingsbury, CEO, stated, "We are very pleased with our second quarter results, driven by our $3.8 \%$ comparable store sales increase and $10.5 \%$ overall sales growth, which resulted in a $19 \%$ increase in Adjusted EPS, well ahead of our guidance. In addition, based on our disciplined inventory management, our comparable store inventory decreased $7 \%$, putting us in a very good position to take advantage of the abundant values available in the marketplace. I would like to thank our store, supply chain and corporate teams for contributing to these strong results."

## Fiscal 2019 Second Quarter Operating Results (for the 13 week period ended August 3, 2019 compared with the 13 week

 period ended August 4, 2018)- Total sales increased $10.5 \%$ to $\$ 1,656$ million, while comparable store sales increased $3.8 \%$. New and non-comparable stores contributed an incremental $\$ 115$ million in sales during the quarter.
- Gross margin rate was flat vs. last year at $41.4 \%$. Merchandise margin increased 30 basis points, which was offset by a 30 basis point increase in freight costs. Product sourcing costs, which are included in selling, general and administrative expenses (SG\&A), were 10 basis points lower as a percentage of sales vs. the Fiscal 2018 second quarter. Product sourcing costs include the costs of processing goods through our supply chain and buying costs.
- SG\&A increased $\$ 53$ million to $\$ 532$ million for the second quarter of Fiscal 2019, primarily due to store related costs associated with our new and non-comparable stores. As a result of our adoption of the new Lease Accounting Standard, favorable lease costs, initially recorded as a result of purchase accounting that occurred in 2006, is now included in SG\&A. In prior periods, these costs were included in depreciation and amortization.
- Adjusted SG\&A, defined as SG\&A less product sourcing costs and favorable lease costs, as a percentage of sales decreased 30 basis points to $26.6 \%$. This decrease was driven by leverage on fixed
expenses due to strong sales growth, as well as disciplined expense management and profit improvement initiatives.
- Other Income and Revenue decreased by $\$ 3$ million, or 20 basis points, driven primarily by $\$ 2$ million in insurance gains recorded in the second quarter of Fiscal 2018.
- The effective tax rate increased 110 basis points to $11.6 \%$. The Adjusted Effective Tax Rate was $12.8 \%$ vs. last year's Adjusted Effective Tax Rate of $17.1 \%$, excluding the revaluation of deferred tax liabilities resulting from changes to New Jersey state tax law.
- Net income increased $19 \%$ to $\$ 85$ million, or $\$ 1.26$ per share vs. $\$ 1.03$ last year, and Adjusted Net Income increased $16 \%$ to $\$ 91$ million, or $\$ 1.36$ per share, vs. $\$ 1.15$ last year. This increase in Adjusted Net Income was driven primarily by higher sales growth, as well as leverage on fixed expenses, disciplined expense management and profit improvement initiatives.
- Fully diluted shares outstanding amounted to 67.3 million at the end of the quarter compared with 68.8 million at the end of last year's second quarter. The decrease was primarily the result of share repurchases under the Company's share repurchase program, discussed in more detail below. From the end of the second quarter of Fiscal 2018 through the end of the second quarter of Fiscal 2019, the Company has repurchased approximately 1.8 million shares of its common stock under its share repurchase program.
- Adjusted EBITDA increased 12\%, or $\$ 18$ million higher than last year's second quarter. The 10 basis point increase in Adjusted EBITDA as a percentage of sales was primarily driven by higher sales and leverage on fixed expenses, due to disciplined expense management and profit improvement initiatives, which was offset partially by lower other income and revenue. Adjusted EBIT increased $13 \%$, or $\$ 13$ million above the prior year period, to $\$ 118$ million.


## First Six Months Fiscal 2019 Results

- Total sales increased $8.9 \%$, which included a comparable store sales increase of $1.9 \%$ over the first six months of Fiscal 2018, on top of last year's $3.8 \%$ comparable store sales increase. Net income increased $6 \%$ over the prior year period to $\$ 162$ million, or $\$ 2.40$ per share vs. $\$ 2.23$ last year. Adjusted EBIT increased by 5\%, or $\$ 11$ million above last year, to $\$ 236$ million, representing a 30 basis point decrease as a percentage of sales vs. the prior year period. Adjusted Net Income of $\$ 177$ million was up $7 \%$ vs. last year, while Adjusted EPS was $\$ 2.62$ vs. $\$ 2.41$ in the prior year period.


## Inventory

- Merchandise inventories were $\$ 824$ million vs. $\$ 844$ million last year. The decrease was due primarily to a $7 \%$ decrease in comparable store inventory at the end of the second quarter of Fiscal 2019. Pack and hold inventory was $29 \%$ of total inventory at the end of the second quarter of Fiscal 2019 compared to $26 \%$ at the end of the second quarter of Fiscal 2018.


## Share Repurchase Activity

- During the second quarter, the Company invested $\$ 51$ million of cash to repurchase 300,742 shares of its common stock. As of the end of the second quarter, the Company had $\$ 124$ million remaining on its current share repurchase authorization. In addition, we are pleased to announce that the Company's Board of Directors authorized the repurchase of up to an additional $\$ 400$ million of common stock, which is authorized to be executed through August 2021.


## For Fiscal 2019 (the 52-weeks ending February 1, 2020), the Company now expects:

- Total sales to increase in the range of $8.8 \%$ to $9.3 \%$; this assumes comparable store sales to increase in the range of $2 \%$ to $3 \%$ for the third and fourth quarters of Fiscal 2019, resulting in a full year comparable store sales increase of $2.0 \%$ to $2.5 \%$ on top of the $3.2 \%$ increase during Fiscal 2018;
- Depreciation and amortization, exclusive of favorable lease costs, to be approximately $\$ 210$ million;
- Adjusted EBIT margin to be flat to up 10 basis points vs last year;
- Interest expense of approximately $\$ 52$ million;
- An effective tax rate of approximately 20 to 21\%;
- To open 50 net new stores, and invest Net Capital Expenditures of approximately $\$ 310$ million; and
- Based on second quarter results, Adjusted EPS in the range of $\$ 7.14$ to $\$ 7.22$, utilizing an updated fully diluted share count of approximately 67.3 million, as compared to Fiscal 2018 net income per share of $\$ 6.04$ and Fiscal 2018 Adjusted EPS of $\$ 6.44$. This outlook excludes an expected $\$ 0.05$ per share impact of management transition costs.


## For the third quarter of Fiscal 2019 (the 13 weeks ending November 2, 2019), the Company expects:

- Total sales to increase in the range of $8.5 \%$ to $9.5 \%$;
- Comparable store sales to increase $2 \%$ to $3 \%$;
- An effective tax rate of approximately 20 to $21 \%$; and
- Adjusted EPS in the range of $\$ 1.37$ to $\$ 1.41$, which assumes a fully diluted share count of approximately 67.1 million, as compared to Fiscal 2018 third quarter net income per share of $\$ 1.12$ and Fiscal 2018 third quarter Adjusted EPS of $\$ 1.21$. This outlook excludes an expected $\$ 0.02$ per share impact of management transition costs.

The Company has not presented a quantitative reconciliation of the forward-looking non-GAAP financial measures set out above to their most comparable GAAP financial measures because it would require the Company to create estimated ranges on a GAAP basis, which would entail unreasonable effort. Adjustments required to reconcile forward-looking non-GAAP measures cannot be predicted with reasonable certainty but may include, among others, costs related to debt amendments, loss on extinguishment of debt, and impairment charges, as well as the tax effect of such items. Some or all of those adjustments could be significant.

## Note Regarding Non-GAAP Financial Measures

The foregoing discussion of the Company's operating results includes references to Adjusted SG\&A, Adjusted EBITDA, Adjusted Net Income, Adjusted Earnings per Share (or Adjusted EPS), Adjusted EBIT (or Operating Margin), and Adjusted Effective Tax Rate. The Company believes these measures are useful in evaluating the operating performance of the business and for comparing its historical results to that of other retailers. These non-GAAP financial measures are defined and reconciled to the most comparable GAAP measure later in this document.

## Publication of the Company's Inaugural Corporate Social Responsibility Report

The Company has released its first annual Corporate Social Responsibility report, which discloses the Company's approach to managing environmental, social and governance (ESG) issues of import to the business and stakeholders. Covering the Company's Fiscal Year 2018, which ended on February 2, 2019, the Corporate Social Responsibility report provides investors and other interested parties with the Company's overall performance on a range of ESG issues and specific initiatives pertaining to Burlington's associates, environmental impacts, supply chain, and governance and ethics, as well as the communities in which Burlington operates. The report was informed by several reporting frameworks, including the Global Reporting Initiative (GRI), Sustainability Accounting Standards Board (SASB), and CDP, and feedback from stakeholders to better understand the issues of most interest to our stakeholders. Burlington's 2018 Corporate Social Responsibility report can be found at www.burlingtoninvestors.com/corporate-social-responsibility.

## Second Quarter 2019 Conference Call

The Company will hold a conference call on Thursday August 29, 2019 at 8:30 a.m. Eastern Time to discuss the Company’s second quarter results. The U.S. toll-free dial-in for the conference call is 1-866-437-5084 and the international dial-in number is 1-409-220-9374.

A live webcast of the conference call will also be available on the investor relations page of the Company's website at www.burlingtoninvestors.com. For those unable to participate in the conference call, a replay will be available beginning after the conclusion of the call on August 29, 2019 through September 5, 2019. The U.S. toll-free replay dial-in number is 1-855-859-2056 and the international replay dial-in number is 1-404-537-3406. The replay passcode is 3268106 . Additionally, a replay of the call will be available on the investor relations page of the Company's website at www.burlingtoninvestors.com.

Investors and others should note that Burlington Stores currently announces material information using SEC filings, press releases, public conference calls and webcasts. In the future, Burlington Stores will continue to use these channels to distribute material information about the Company, and may also utilize its website and/or various social media sites to communicate important information about the Company, key personnel, new brands and services, trends, new marketing campaigns, corporate initiatives and other matters. Information that the Company posts on its website or on social media channels could be deemed material; therefore, the Company encourages investors, the media, our customers, business partners and others interested in Burlington Stores to review the information posted on its website, as well as the following social media channels:

Facebook (https://www.facebook.com/BurlingtonCoatFactory/) and Twitter (https://twitter.com/burlington).
Any updates to the list of social media channels the Company may use to communicate material information will be posted on the investor relations page of the Company's website at www.burlingtoninvestors.com.

## About Burlington Stores, Inc.

Burlington Stores, Inc., headquartered in New Jersey, is a nationally recognized off-price retailer with Fiscal 2018 net sales of \$6.6 billion. The Company is a Fortune 500 company and its common stock is traded on the New York Stock Exchange under the ticker symbol "BURL." The Company operated 691 stores as of the end of the second quarter of Fiscal 2019, inclusive of an internet store, in 45 states and Puerto Rico, principally under the name Burlington Stores. The Company's stores offer an extensive selection of in-season, fashion-
focused merchandise at up to $60 \%$ off other retailers' prices, including women's ready-to-wear apparel, menswear, youth apparel, baby, beauty, footwear, accessories, home and coats.

For more information about the Company, visit www.burlingtonstores.com.

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## Safe Harbor for Forward-Looking and Cautionary Statements

This release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (Exchange Act). All statements other than statements of historical fact included in this release, including those made in the section describing our outlook for future periods, are forwardlooking statements. Forward-looking statements discuss our current expectations and projections relating to our financial condition, results of operations, plans, objectives, future performance and business. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. We do not undertake to publicly update or revise our forward-looking statements even if experience or future changes make it clear that any projected results expressed or implied in such statements will not be realized. If we do update one or more forward-looking statements, no inference should be made that we will make additional updates with respect to those or other forward-looking statements. All forward-looking statements are subject to risks and uncertainties that may cause actual results to differ materially from those we expected, including general economic conditions; our ability to successfully implement one or more of our strategic initiatives and growth plans; the availability of desirable store locations on suitable terms; changing consumer preferences and demand; industry trends, including changes in buying, inventory and other business practices; competitive factors, including pricing and promotional activities of major competitors and an increase in competition within the markets in which we compete; the availability, selection and purchasing of attractive merchandise on favorable terms; import risks, including tax and trade policies, tariffs and government regulations; weather patterns, including, among other things, changes in year-over-year temperatures; our future profitability; our ability to control costs and expenses; unforeseen cyber-related problems or attacks; any unforeseen material loss or casualty; the effect of inflation; regulatory and tax changes; our relationships with employees; the impact of current and future laws and the interpretation of such laws; terrorist attacks, particularly attacks on or within markets in which we operate; natural and man-made disasters, including fire, snow and ice storms, flood, hail, hurricanes and earthquakes; our substantial level of indebtedness and related debt-service obligations; restrictions imposed by covenants in our debt agreements; availability of adequate financing; our dependence on vendors for our merchandise; domestic events affecting the delivery of merchandise to our stores; existence of adverse litigation; and each of the factors that may be described from time to time in our filings with the Securities and Exchange Commission (SEC). For each of these factors, the Company claims the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995, as amended.

## BURLINGTON STORES, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME (unaudited)

(All amounts in thousands, except per share data)

|  | Three Months Ended |  |  |  | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | August 3, <br> 2019 |  | August 4, <br> 2018 |  | August 3, <br> 2019 |  | August 4, <br> 2018 |  |
| REVENUES: |  |  |  |  |  |  |  |  |
| Net sales | \$ | 1,656,363 | \$ | 1,498,633 | \$ | 3,284,910 | \$ | 3,017,079 |
| Other revenue |  | 5,659 |  | 6,109 |  | 11,306 |  | 12,371 |
| Total revenue |  | 1,662,022 |  | 1,504,742 |  | 3,296,216 |  | 3,029,450 |
| COSTS AND EXPENSES: |  |  |  |  |  |  |  |  |
| Cost of sales |  | 970,421 |  | 877,474 |  | 1,931,739 |  | 1,770,156 |
| Selling, general and administrative expenses |  | 531,843 |  | 479,077 |  | 1,049,221 |  | 947,424 |
| Costs related to debt amendments |  | 7 |  | 79 |  | (375) |  | 79 |
| Depreciation and amortization |  | 52,261 |  | 56,923 |  | 102,902 |  | 107,432 |
| Other income - net |  | $(1,663)$ |  | $(4,022)$ |  | $(3,754)$ |  | $(5,372)$ |
| Loss on extinguishment of debt |  | - |  | 1,361 |  | - |  | 1,361 |
| Interest expense |  | 13,435 |  | 14,581 |  | 26,805 |  | 29,103 |
| Total costs and expenses |  | 1,566,304 |  | 1,425,473 |  | 3,106,538 |  | 2,850,183 |
| Income before income tax expense |  | 95,718 |  | 79,269 |  | 189,678 |  | 179,267 |
| Income tax expense |  | 11,151 |  | 8,312 |  | 27,346 |  | 25,723 |
| Net income | \$ | 84,567 | \$ | 70,957 | \$ | 162,332 | \$ | 153,544 |
|  |  |  |  |  |  |  |  |  |
| Diluted net income per common share | \$ | 1.26 | \$ | 1.03 | \$ | 2.40 | \$ | 2.23 |
|  |  |  |  |  |  |  |  |  |
| Weighted average common shares - diluted |  | 67,274 | \$ | 68,769 |  | 67,502 |  | 68,870 |

## BURLINGTON STORES, INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS <br> (unaudited)

(All amounts in thousands)

|  | $\begin{gathered} \text { August 3, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { February 2, } \\ 2019 \\ \hline \end{gathered}$ |  | August 4, 2018 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |  |
| Current assets: |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 97,207 | \$ | 112,274 | \$ | 89,585 |
| Restricted cash and cash equivalents |  | 21,882 |  | 21,882 |  | 21,882 |
| Accounts receivable-net |  | 98,201 |  | 58,752 |  | 71,026 |
| Merchandise inventories |  | 823,787 |  | 954,183 |  | 843,926 |
| Prepaid and other current assets |  | 144,832 |  | 124,809 |  | 147,574 |
| Total current assets |  | 1,185,909 |  | 1,271,900 |  | 1,173,993 |
| Property and equipment-net |  | 1,317,562 |  | 1,253,705 |  | 1,178,989 |
| Operating lease assets |  | 2,160,828 |  | - |  | - |
| Goodwill and intangible assets-net |  | 285,893 |  | 449,388 |  | 463,512 |
| Deferred tax assets |  | 4,125 |  | 4,361 |  | 6,496 |
| Other assets |  | 92,120 |  | 99,818 |  | 107,631 |
| Total assets | \$ | 5,046,437 | \$ | 3,079,172 | \$ | 2,930,621 |
| LIABILITIES AND STOCKHOLDERS' EQUITY Current liabilities: |  |  |  |  |  |  |
| Accounts payable | \$ | 690,597 | \$ | 848,561 | \$ | 761,658 |
| Current operating lease liabilities |  | 277,411 |  | - |  | - |
| Other current liabilities |  | 344,584 |  | 396,257 |  | 355,676 |
| Current maturities of long term debt |  | 3,176 |  | 2,924 |  | 2,755 |
| Total current liabilities |  | 1,315,768 |  | 1,247,742 |  | 1,120,089 |
| Long term debt |  | 1,079,775 |  | 983,643 |  | 1,155,671 |
| Long term operating lease liabilities |  | 2,069,613 |  | - |  | - - |
| Other liabilities |  | 94,601 |  | 346,298 |  | 320,343 |
| Deferred tax liabilities |  | 171,543 |  | 178,779 |  | 181,225 |
| Stockholders' equity |  | 315,137 |  | 322,710 |  | 153,293 |
| Total liabilities and stockholders' equity | \$ | 5,046,437 | \$ | 3,079,172 | \$ | 2,930,621 |

## BURLINGTON STORES, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited) <br> (All amounts in thousands)

|  | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { August 3, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { August 4, } \\ 2018 \\ \hline \end{gathered}$ |  |
| OPERATING ACTIVITIES |  |  |  |  |
| Net income | \$ | 162,332 | \$ | 153,544 |
| Adjustments to reconcile net income to net cash provided by operating activities |  |  |  |  |
| Depreciation and amortization |  | 102,902 |  | 107,432 |
| Deferred income taxes |  | $(1,817)$ |  | 1,434 |
| Non-cash loss on extinguishment of debt |  | - |  | 1,361 |
| Non-cash stock compensation expense |  | 20,974 |  | 16,749 |
| Non-cash lease expense |  | 7,318 |  | - |
| Non-cash rent |  | - |  | $(12,663)$ |
| Deferred rent incentives |  | 23,427 |  | 14,477 |
| Changes in assets and liabilities: |  |  |  |  |
| Accounts receivable |  | $(22,754)$ |  | $(6,497)$ |
| Merchandise inventories |  | 129,890 |  | $(91,363)$ |
| Accounts payable |  | $(158,675)$ |  | 25,180 |
| Other current assets and liabilities |  | $(37,918)$ |  | $(54,791)$ |
| Long term assets and liabilities |  | 1,829 |  | 7,921 |
| Other operating activities |  | 1,915 |  | 3,523 |
| Net cash provided by operating activities |  | 229,423 |  | 166,307 |
| INVESTING ACTIVITIES |  |  |  |  |
| Cash paid for property and equipment |  | $(163,480)$ |  | $(121,966)$ |
| Lease acquisition costs |  | (459) |  | $(8,543)$ |
| Proceeds from insurance recoveries related to property and equipment |  | - |  | 2,147 |
| Other investing activities |  | (44) |  | 3,178 |
| Net cash (used in) investing activities |  | $(163,983)$ |  | $(125,184)$ |
| FINANCING ACTIVITIES |  |  |  |  |
| Proceeds from long term debt—ABL Line of Credit |  | 1,053,500 |  | 694,100 |
| Principal payments on long term debt-ABL Line of Credit |  | $(956,600)$ |  | $(523,800)$ |
| Principal payments on long term debt-Term Loan Facility |  | - |  | $(152,808)$ |
| Purchase of treasury shares |  | $(193,165)$ |  | $(117,227)$ |
| Other financing activities |  | 15,758 |  | 8,993 |
| Net cash (used in) financing activities |  | $(80,507)$ |  | $(90,742)$ |
| (Decrease) in cash, cash equivalents, restricted cash and restricted cash equivalents |  | $(15,067)$ |  | $(49,619)$ |
| Cash, cash equivalents, restricted cash and restricted cash equivalents at beginning of period |  | 134,156 |  | 161,086 |
| Cash, cash equivalents, restricted cash and restricted cash equivalents at end of period | \$ | 119,089 | \$ | 111,467 |

# Reconciliation of Non-GAAP Financial Measures 

(Unaudited)
(Amounts in thousands, except per share data)

The following tables calculate the Company’s Adjusted Net Income, Adjusted EPS, Adjusted EBITDA, Adjusted EBIT, Adjusted SG\&A and Adjusted Effective Tax Rate, all of which are considered non-GAAP financial measures. Generally, a non-GAAP financial measure is a numerical measure of a company's performance, financial position or cash flows that either excludes or includes amounts that are not normally excluded or included in the most directly comparable measure calculated and presented in accordance with GAAP.

Adjusted Net Income is defined as net income, exclusive of the following items if applicable: (i) net favorable lease costs; (ii) costs related to debt amendments; (iii) loss on extinguishment of debt; (iv) impairment charges; and (v) other unusual, non-recurring or extraordinary expenses, losses, charges or gains, all of which are tax effected to arrive at Adjusted Net Income.

Adjusted EPS is defined as Adjusted Net Income divided by the fully diluted weighted average shares outstanding, as defined in the table below.

Adjusted EBITDA is defined as net income, exclusive of the following items, if applicable: (i) interest expense; (ii) interest income; (iii) loss on extinguishment of debt; (iv) income tax expense; (v) depreciation and amortization; (vi) impairment charges; (vii) costs related to debt amendments; and (viii) other unusual, non-recurring or extraordinary expenses, losses, charges or gains.

Adjusted EBIT (or Adjusted Operating Margin) is defined as net income, exclusive of the following items, if applicable: (i) interest expense; (ii) interest income; (iii) loss on extinguishment of debt; (iv) income tax expense; (v) impairment charges; (vi) net favorable lease costs; (vii) costs related to debt amendments; and (viii) other unusual, non-recurring or extraordinary expenses, losses, charges or gains.

Adjusted SG\&A is defined as SG\&A less product sourcing costs and favorable lease costs.
Adjusted Effective Tax Rate is defined as the GAAP effective tax rate less the tax effect of the reconciling items to arrive at Adjusted Net Income (footnote (e) in the table below).

The Company presents Adjusted Net Income, Adjusted EPS, Adjusted EBITDA, Adjusted EBIT, Adjusted SG\&A and Adjusted Effective Tax Rate, because it believes they are useful supplemental measures in evaluating the performance of the Company's business and provide greater transparency into the results of operations. In particular, the Company believes that excluding certain items that may vary substantially in frequency and magnitude from what the Company considers to be its core operating results are useful supplemental measures that assist in evaluating the Company's ability to generate earnings and leverage sales, and to more readily compare core operating results between past and future periods.

The Company believes that these non-GAAP measures provide investors helpful information with respect to the Company's operations and financial condition. Other companies in the retail industry may calculate these non-GAAP measures differently such that the Company's calculation may not be directly comparable.

The following table shows the Company’s reconciliation of net income to Adjusted Net Income and Adjusted EPS for the periods indicated:

|  | (unaudited) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in thousands, except per share data) |  |  |  |  |  |  |  |
|  | Three Months Ended |  |  |  | Six Months Ended |  |  |  |
|  | $\begin{gathered} \hline \text { August 3, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { August 4, } \\ 2018 \end{gathered}$ |  | $\begin{gathered} \hline \text { August 3, } \\ 2019 \end{gathered}$ |  | $\begin{gathered} \hline \text { August 4, } \\ 2018 \\ \hline \end{gathered}$ |  |
| Reconciliation of net income to Adjusted Net Income: |  |  |  |  |  |  |  |  |
| Net income | \$ | 84,567 | \$ | 70,957 | \$ | 162,332 | \$ | 153,544 |
| Net favorable lease costs (a) |  | 9,205 |  | 9,551 |  | 19,907 |  | 14,876 |
| Costs related to debt amendments (b) |  | 7 |  | 79 |  | (375) |  | 79 |
| Loss on extinguishment of debt (c) |  | - |  | 1,361 |  | - |  | 1,361 |
| Tax effect (e) |  | $(2,333)$ |  | $(3,078)$ |  | $(4,931)$ |  | $(3,998)$ |
| Adjusted Net Income | \$ | 91,446 | \$ | 78,870 | \$ | 176,933 | \$ | 165,862 |
| Fully diluted weighted average shares outstanding (f) |  | 67,274 |  | 68,769 |  | 67,502 |  | 68,870 |
| Adjusted Earnings per Share | \$ | 1.36 | \$ | 1.15 | \$ | 2.62 | \$ | 2.41 |

The following table shows the Company's reconciliation of net income to Adjusted EBITDA for the periods indicated:

|  | (unaudited) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in thousands) |  |  |  |  |  |  |  |
|  | Three Months Ended |  |  |  | Six Months Ended |  |  |  |
|  | $\begin{gathered} \hline \text { August 3, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { August 4, } \\ 2018 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { August 3, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { August 4, } \\ 2018 \end{gathered}$ |  |
| Reconciliation of net income to Adjusted EBITDA: |  |  |  |  |  |  |  |  |
| Net income | \$ | 84,567 | \$ | 70,957 | \$ | 162,332 | \$ | 153,544 |
| Interest expense |  | 13,435 |  | 14,581 |  | 26,805 |  | 29,103 |
| Interest income |  | (189) |  | (110) |  | (393) |  | (189) |
| Loss on extinguishment of debt (c) |  | - |  | 1,361 |  | - |  | 1,361 |
| Costs related to debt amendments (b) |  | 7 |  | 79 |  | (375) |  | 79 |
| Depreciation and amortization (g) |  | 61,355 |  | 56,923 |  | 122,535 |  | 107,432 |
| Income tax expense |  | 11,151 |  | 8,312 |  | 27,346 |  | 25,723 |
| Adjusted EBITDA | \$ | 170,326 | \$ | 152,103 | \$ | 338,250 | \$ | 317,053 |

The following table shows the Company's reconciliation of net income to Adjusted EBIT for the periods indicated:

|  | (unaudited) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in thousands) |  |  |  |  |  |  |  |
|  | Three Months Ended |  |  |  | Six Months Ended |  |  |  |
|  | $\begin{gathered} \text { August 3, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { August 4, } \\ 2018 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { August 3, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { August 4, } \\ 2018 \\ \hline \end{gathered}$ |  |
| Reconciliation of net income to Adjusted EBIT: |  |  |  |  |  |  |  |  |
| Net income | \$ | 84,567 | \$ | 70,957 | \$ | 162,332 | \$ | 153,544 |
| Interest expense |  | 13,435 |  | 14,581 |  | 26,805 |  | 29,103 |
| Interest income |  | (189) |  | (110) |  | (393) |  | (189) |
| Loss on extinguishment of debt (c) |  | - |  | 1,361 |  | - |  | 1,361 |
| Costs related to debt amendments (b) |  | 7 |  | 79 |  | (375) |  | 79 |
| Net favorable lease costs (a) |  | 9,205 |  | 9,551 |  | 19,907 |  | 14,876 |
| Income tax expense |  | 11,151 |  | 8,312 |  | 27,346 |  | 25,723 |
| Adjusted EBIT | \$ | 118,176 | \$ | 104,731 | \$ | 235,622 | \$ | 224,497 |

The following table shows the Company's reconciliation of SG\&A to Adjusted SG\&A for the periods indicated:

|  | (unaudited) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | an |  |  |  |
|  | Three Months Ended |  |  |  | Six Months Ended |  |  |  |
| Reconciliation of SG\&A to Adjusted SG\&A: | $\begin{gathered} \hline \text { August 3, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { August 4, } \\ 2018 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { August 3, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { August 4, } \\ 2018 \\ \hline \end{gathered}$ |  |
| SG\&A | \$ | 531,843 | \$ | 479,077 | \$ | 1,049,221 | \$ | 947,424 |
| Favorable lease costs (a) |  | $(9,094)$ |  | - |  | $(19,633)$ |  | - |
| Product sourcing costs |  | $(82,152)$ |  | $(75,632)$ |  | $(160,710)$ |  | $(147,248)$ |
| Adjusted SG\&A | \$ | 440,597 | \$ | 403,445 | \$ | 868,878 | \$ | 800,176 |

The following table shows the reconciliation of the Company's effective tax rates on a GAAP basis to the Adjusted Effective Tax Rates for the periods indicated:

|  | (unaudited) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended |  | Six Months Ended |  |
|  | $\begin{gathered} \text { August } 3, \\ 2019 \end{gathered}$ | $\begin{gathered} \hline \text { August 4, } \\ 2018 \end{gathered}$ | $\begin{gathered} \text { August 3, } \\ 2019 \end{gathered}$ | $\begin{gathered} \hline \text { August 4, } \\ 2018 \end{gathered}$ |
| Effective tax rate on a GAAP basis | 11.6\% | 10.5\% | 14.4\% | 14.3\% |
| Adjustments to arrive at Adjusted Effective Tax Rate | 1.2 | 2.1 | 1.0 | 0.9 |
| Adjusted Effective Tax Rate | 12.8 | 12.6 | 15.4 | 15.2 |
| Effect of the New Jersey deferred tax revaluation | - | 4.5 | - | 2.0 |
| Adjusted Effective Tax Rate, excluding the effect of the New Jersey deferred tax revaluation | 12.8\% | 17.1\% | 15.4\% | 17.2\% |

The following table shows the Company's reconciliation of net income to Adjusted Net Income for the prior period Adjusted EPS amounts used in this press release for the periods indicated:

|  | (unaudited) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (in thousands, except per share data) |  |  |  |
|  | Three Months Ended November 3, 2018 |  | Twelve Months Ended February 2, 2019 |  |
| Reconciliation of net income to Adjusted Net Income: |  |  |  |  |
| Net income | \$ | 76,849 | \$ | 414,745 |
| Net favorable lease costs (a) |  | 5,286 |  | 26,081 |
| Costs related to debt amendments (b) |  | 2,418 |  | 2,496 |
| Loss on extinguishment of debt (c) |  | 462 |  | 1,823 |
| Impairment charges (d) |  | - |  | 6,844 |
| Tax effect (e) |  | $(2,075)$ |  | $(9,449)$ |
| Adjusted Net Income | \$ | 82,940 | \$ | 442,540 |
| Fully diluted weighted average shares outstanding (f) |  | 68,628 |  | 68,679 |
| Adjusted Earnings per Share | \$ | 1.21 | \$ | 6.44 |

(a) Net favorable lease costs represents the non-cash amortization expense associated with favorable and unfavorable leases that were recorded as a result of purchase accounting related to the April 13, 2006 Bain Capital acquisition of Burlington Coat Factory Warehouse Corporation. As a result of adoption of ASC 2016-02, these expenses are recorded in the line item "Selling, general and administrative expenses" in our Condensed Consolidated Statement of Income for the three and six months ended August 3, 2019. These expenses are recorded in the line item "Depreciation and amortization" in our Condensed Consolidated Statements of Income for the three and six months ended August 4, 2018, the three months ended November 3, 2018 and the twelve months ended February 2, 2019.
(b) For the three and six months ended August 3, 2019, amounts relate to the reversal of previously estimated costs related to the repricing of our Term Loan Facility in Fiscal 2018. For the three and six months ended August 4, 2018 and the twelve months ended February 2, 2019, amounts relate to costs incurred in connection with the review and execution of refinancing opportunities.
(c) Amounts relate to the refinancing of our Term Loan Facility, the $\$ 150.0$ million prepayment on our Term Loan Facility, as well as the amendment to our ABL Credit Agreement.
(d) Represents impairment charges on long-lived assets
(e) Tax effect is calculated based on the effective tax rates (before discrete items) for the respective periods for the tax impact of items (a) through (d).
(f) Fully diluted weighted average shares outstanding starts with basic shares outstanding and adds back any potentially dilutive securities outstanding during the period. Fully diluted weighted average shares outstanding is equal to basic shares outstanding if the Company is in an Adjusted Net Loss position.
(g) Includes $\$ 9.1$ million and $\$ 19.6$ million of favorable lease costs included in the line item "Selling, general and administrative expenses" in our Condensed Consolidated Statement of Income for the three and six months ended August 4, 2019.


[^0]:    Cover Page Interactive Data File (embedded within the Inline XBRL document)

